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## Research Article

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## The Economic Value of Sustainability of the Integrated Crop-Livestock System in Tropical Regions

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### Abstract

The objective of this study was to evaluate the potential of improve economic value of integrated crop-livestock systems in comparison to conventional systems specialized in monoculture. Empirical studies have demonstrated the environmental benefits of integrated crop-livestock systems, however the potential for creating economic value these systems are controversial, especially in emerging countries, where the necessity to expand the food supply needs be associated with better land use. This research evaluated six models of integrated systems and two conventional systems (corn grain production and pasture beef cattle production) in the south-eastern region of Brazil for two years. The models were conducted in an experiment to replicate the main management possibilities in the integrated systems. We show for the first time the economic impact analysis combined the risk optimization and discounted cash flow techniques based on Monte Carlo simulation, considering the price and productivity uncertainties of each system. Results indicated that, for the indicators of added value and return on investment, integrated crop-livestock systems had an economic advantage when compared to conventional systems. It was also found that integrated crop-livestock systems needed a smaller operational area for the economic break-even point to be reached.

**Keywords:** beef cattle, feasibility financial, integrated systems, maize, pasture

### Author contributions

All authors contributed to the study conception and design. FFS, GGM, JGA, JGO and LSM conducted experiments. FFS, GGM, AHG and DFSL elaborated and analysed data. The first draft of the manuscript was written by FFS, GGM and DFSL and all authors commented on previous versions of the manuscript. All authors read and approved the final manuscript.

## 55 **1. Introduction**

56 Systems that integrated animal and plant cultures were the basis of food production for ancient  
57 civilizations. However, when facing the challenges of a growing demand for food post-World War II, a search  
58 began for means of improving productivity. This resulted in a trend towards specialization of plant and animal  
59 systems, and the implementation of monocultures (FAO, 1955; Dumont *et al.*, 2013; Gameiro *et al.*, 2016;  
60 Mendonça *et al.*, 2020).

61 A Conventional System (CS) is based on the intense use of agricultural machines and implements,  
62 chemicals for applying nutrients and fighting pests, and non-renewable energy sources, with the aim of high  
63 crop productivity (Mendonça *et al.*, 2020).

64 Although CS have provided gains in crop productivity and food security (Foley *et al.*, 2011; Reis *et*  
65 *al.*, 2020), the use of this type of system have been linked to declining biodiversity and negative environmental  
66 impacts on ecosystems around the world, leading the feasibility of other, alternative, agricultural production  
67 models being mooted (Branca *et al.*, 2021; Moraine *et al.*, 2016; Hunt *et al.*, 2016).

68 Over the past decade, research has addressed possibilities for measuring environmental problems, as  
69 well as different configurations for agricultural systems that make it possible to minimize impacts on  
70 ecosystems and their natural resources, while still producing viable economic returns and sufficient food  
71 (Herrero *et al.*, 2015; Reis *et al.*, 2020). It is in the context of depletion of natural resources, that the systems  
72 that integrate plant and animal cultures are once again approached by science, as an alternative means of  
73 producing economically and environmentally viable food (Branca *et al.*, 2021; Gil *et al.*, 2015; Florindo *et al.*,  
74 2020; Lazicki *et al.*, 2016; King and Hofmockel, 2017).

75 Research has already shown benefits of ICLS, when compared to conventional systems, in relation to  
76 physical, chemical and biological soil properties (Ryschawy *et al.*, 2017; Olson *et al.*, 2017), nutrient cycling,  
77 natural control of invasive plants and, consequently, the decrease the use of chemical products (Tully and  
78 Ryals, 2017; Schuster *et al.*, 2019). Thus, is good evidence for the potential of ICLS to be help meet  
79 environmental challenges, with results demonstrating the sustainability and resilience of this type of system  
80 (Ryschawy *et al.*, 2013; Lemaire *et al.*, 2014). However, there is a gap in information - proof of the economic  
81 efficiency of ICLSs (Wilkins, 2008; Rego *et al.*, 2017; Rosa-Schleich *et al.*, 2019; Sneessens *et al.*, 2019; Reis  
82 *et al.*, 2020).

83 Accordingly, the current study investigated the economic viability of Integrated Crop-Livestock  
84 System and Conventional System, based on the Discounted Cash Flow (DCF) method in which the productive

85 and market volatilities were controlled via a Monte Carlo Simulation. With the DCF it was possible to analyze  
86 the indicators of Net Present Value, Added Value, Return on Investment and the Break-even-Point (Nordblom  
87 *et al.*, 2021). This is the first to analyze the effects of diversifying the production of the Integrated Crop-  
88 Livestock System on production risk compared to the Conventional System.

89 This methodological approach expands on recent results obtained in other studies (Reis *et al.*, 2020;  
90 Mendonça *et al.*, 2020), indicating not only the economic benefits, but in which conditions of production  
91 systems are viable.

92

## 93 **2. Material and methods**

94

### 95 *2.1. Site description*

96 The experiment was conducted between November 2015 and January 2018 at the Centro de Pesquisa  
97 de Bovinos de Corte, Instituto de Zootecnia/APTA/SAA, Sertãozinho, São Paulo, Brazil (21°8'16" S and  
98 47°59'25" W). The average local altitude is 548 m. The regional climate, according to the Köppen  
99 classification, is Aw, characterized as humid tropical, with a rainy season in summer and dry season in  
100 winter. The soil of the experimental area is classified as very clayey dystrophic Red Latosol (Santos *et al.*,  
101 2018), equivalent to the Oxisol under the USDA Soil classification (Soil Survey Staff, 2014).

102

### 103 *2.2 Production systems models*

104 The experiment was carried out in a 16.02 ha area, divided into 18 paddocks of 0.89 ha. Each was  
105 organized in a randomized block design, with three replications and six Models of production systems: Crop  
106 System (corn grain production); Livestock System (beef cattle in pasture) and four Integrated Crop-Livestock  
107 System (ICLS) (ICLS-1, ICLS-2, ICLS-3, ICLS-4). The Integrated Crop-Livestock System variants were as  
108 follows: ICLS-1 maize plus Marandu grass sown simultaneously without herbicide; ICLS-2 maize plus  
109 Marandu grass sown simultaneously with herbicide; ICLS-3: maize plus Marandu grass with lagged sowing;  
110 ICLS-4: maize plus Marandu grass sown simultaneously in maize rows and between-rows with herbicide. All  
111 production systems were sown in December 2015 under no-tillage systems.

112 In the crop system, Pioneer P2830H maize (*Zea mays*) was sown at 75 cm in-row spacing, a seeding  
113 density of 70,000 plants ha<sup>-1</sup>. At the time of sowing, 32 kg ha<sup>-1</sup> of nitrogen (urea), 112 kg ha<sup>-1</sup> of P<sub>2</sub>O<sub>5</sub> (simple  
114 superphosphate), and 64 kg ha<sup>-1</sup> of K<sub>2</sub>Cl (potassium chloride) were applied. In addition, 80 kg ha<sup>-1</sup> of nitrogen

115 (urea) and 80 kg ha<sup>-1</sup> of K<sub>2</sub>Cl (potassium chloride) were applied to the maize twenty days after sowing (second  
116 fertilization). Maize was planted for two consecutive years (December 2015 and December 2016), providing  
117 two harvests of maize grains (May 2016 and 2017). The field was left fallow between one harvest and the next.

118 For the livestock system, *Urochloa brizantha* (Hoechst. ex A. Rich.) R.D. Webster cv. Marandu (syn.  
119 *Brachiaria brizantha* cv. Marandu) pasture was sown at 37.5 cm row spacing, a seeding density of 5 kg ha<sup>-1</sup>  
120 (76% of cultural value). The Marandu grass seeds were mixed with the sowing fertilizer: 32 kg ha<sup>-1</sup> of nitrogen  
121 (urea), 112 kg ha<sup>-1</sup> of P<sub>2</sub>O<sub>5</sub> (simple superphosphate), and 64 kg ha<sup>-1</sup> of K<sub>2</sub>Cl (potassium chloride). In addition,  
122 40 kg ha<sup>-1</sup> of nitrogen (urea), 10 kg ha<sup>-1</sup> of P<sub>2</sub>O<sub>5</sub> (simple superphosphate), and 40 kg ha<sup>-1</sup> of K<sub>2</sub>Cl (potassium  
123 chloride) were applied to the pasture in October 2016 and March 2017. Ninety days after sowing, the pasture  
124 was ready for grazing (March 2016). Three continuous stocking cycles were performed: the first cycle between  
125 March and April 2016 (30 days), the second between August and October 2016 (78 days), and the third between  
126 November 2016 and December 2017 (370 days).

127 For the ICLS, four types of Marandu grass and maize intercropping were studied. The same cultivar,  
128 row spacing, seeding density, and fertilizers as described for the crop system and the same seeding density,  
129 fertilizers as described for the livestock system were used for all integrated systems. For ICLS-1, Marandu  
130 grass was sown simultaneously with maize in the sowing row. For ICLS-2, simultaneous sowing was also  
131 performed, but 20 days after maize germination 200 ml ha<sup>-1</sup> of the herbicide nicosulfuron (8 g ha<sup>-1</sup> of active  
132 ingredient) was applied. For ICLS-3, Marandu grass was sown 20 days after maize had been sown (lagged  
133 sowing), for this purpose, the grass seed was mixed in the fertilizer for the second fertilization and between-  
134 row sowing was performed using a cultivator. For ICLS-4, Marandu grass and maize was sown simultaneously,  
135 but with the grass seed sown within and between the maize rows, resulting in a spacing of 37.5 cm. Exclusively  
136 for this system, the sowing fertilizer and the amount of grass seeds were divided between and within the maize  
137 rows to guarantee an equal mixture of grass seed and fertilizer. In addition, 200 ml ha<sup>-1</sup> of the herbicide  
138 nicosulfuron (8 g ha<sup>-1</sup> of active ingredient) was applied 20 days after maize germination. In all integrated  
139 systems, the maize was harvested in May 2016. Ninety days after harvest, the pastures were ready for grazing.  
140 Two continuous stocking cycles were performed: the first cycle between August and October 2016 (78 days)  
141 and the second cycle between November 2016 and December 2017 (370 days).

142 For economic analyses, two years of the project were used, in which the results of the first corn harvest  
143 (2016) and the weight of the animals and stocking rate for the first grazing cycle (August to October 2016) and  
144 the second grazing cycle (November 2016 to December 2017) were considered.

145

146 *2.3 - Animals*

147 The stocking method was continuous with a variable stocking rate (put and take), according to Mott  
 148 (1960) to Livestock system and ICLS. The Caracu beef cattle used were 14 months of age at the beginning of  
 149 the experiment, with an average body weight of 335 kg. For the economic analysis of Livestock systems ICLS-  
 150 1 to ICLS-4, animals in the growing phase until fattening (finishing) were considered, using 50% of the carcass  
 151 yield.

152

153 *2.4. Economic analysis*

154 The economic analysis was carried out using the DCF, which is the most traditional and robust method  
 155 for analysing investments, including the agricultural context (Rezende and Richardson, 2015; Faleiros *et al.*,  
 156 2018, Montoro *et al.*, 2019). Equation 1 shows the DCF calculation:

157

$$158 \quad DCF = \sum_{j=1}^n \frac{ACF_j}{(1+i)^t} \quad (01)$$

159

160 Where, ACF = Annualized Cash Flow; i = interest; t = time.

161 To calculate FCL, the following flow structure adapted to the Brazilian tax context was used Faleiros *et al.*  
 162 (2018) and Farinelli *et al.* (2018):

163

164 (+) Gross Revenue

165 (-) Taxes on income (FUNRURAL)

166 (=) Net Revenue

167 (-) Variable Costs

168 (=) Contribution Margin

169 (-) Fixed Costs

170 (=) Earn Before Taxes, Interest, Depreciation and Amortization (EBTIDA)

171 (-) Depreciation

172 (=) LAIR

173 (-) Tax

174 (+) Depreciation

175 (=) Operational Cash Flow

176 (-) Investment Flow

177 (=) Free Cash Flow

178

179 To construct Cash Flow variables, the operational and productive parameters of the experiment and  
 180 market information were used, so that the results of economic viability could be comparable to the real  
 181 conditions of the rural properties in the experimental region. Monte Carlo Simulation was used in the results  
 182 of the experiment to model cash flow (Table 1). Using this, it was found that the modal size for a rural property  
 183 in the region was 75 hectares; a profile compatible with other studies in the region (Faleiros *et al.*, 2018;  
 184 Farinelli *et al.*, 2018).

185 **Table 1.** First and second year production results for the empirical study system field-trials.

| System    | Year 1       |       |       |                |       | Year 2       |      |       |                 |       |
|-----------|--------------|-------|-------|----------------|-------|--------------|------|-------|-----------------|-------|
|           | Maize (t/ha) |       |       | Beef cattle(@) |       | Maize (t/ha) |      |       | Beef cattle (@) |       |
|           | Mean         | Min   | Max   | Mean           | CV    | Mean         | Min  | Max   | Mean            | CV    |
| Crop      | 12.02        | 9.93  | 14.53 | n.a.           | n.a.  | 9.02         | 7.45 | 10.90 | n.a.            | n.a.  |
| Livestock | n.a.         | n.a.  | n.a.  | 46.02          | 5.33% | n.a.         | n.a. | n.a.  | 98              | 29%   |
| ICLS-1    | 11.01        | 9.52  | 12.49 | 33.13          | 7.15% | n.a.         | n.a. | n.a.  | 100             | 5.67% |
| ICLS-2    | 12.46        | 10.88 | 14.04 | 29.07          | 9.40% | n.a.         | n.a. | n.a.  | 100             | 4.40% |
| ICLS-3    | 11.10        | 8.80  | 13.54 | 30.50          | 8.27% | n.a.         | n.a. | n.a.  | 103             | 8.43% |
| ICLS-4    | 12.16        | 9.68  | 14.68 | 30.12          | 6.31% | n.a.         | n.a. | n.a.  | 100             | 6.22% |

186 Crop system (maize grain production); livestock system (beef cattle on pasture); ICLS-1: maize and Marandu  
 187 grass sown simultaneously, without herbicide; ICLS-2 maize and Marandu grass sown simultaneously, with  
 188 herbicide; ICLS-3: maize and Marandu grass in lagged sowing; ICLS-4: maize and Marandu grass sown  
 189 simultaneously in maize rows and between-rows, with herbicide.  
 190

191 The prices and movement of maize and beef were based from Brazilian Mercantile and Futures  
 192 Exchange (BM&F) values from January 2004 to December 2016, with the recorded values were combined to  
 193 give an average value of R \$ 38.14 for the 60 kg sac of maize and R\$ 152.31 for the @ beef cattle (@ = 15 kg),  
 194 with 17.32% and 9.33% being the respective variation coefficients. Price variability is shown Table 1, and this  
 195 was used to perform a Monte Carlo Simulation, effectively combining the uncertainties inherent in productivity  
 196 and the market.

197 The cost structure was segregated into variables. Fixed and non-remunerable expenses, such as  
 198 depreciation, were not included, since the aim was to determine the economic break-even point of each activity.  
 199 The variable costs of maize production include spending on soil preparation, planting, crop management and  
 200 harvesting activities. Variable costs for meat production included expenses for the purchase of animals,  
 201 veterinary care and medicines. Fixed costs values included labour, administration, insurance, maintenance of  
 202 machines and taxes were included (a guide to the breakdown of these costs can be found in Mendonça *et al.*,  
 203 2020). For all analytical economic criteria, it was necessary to determine the annual cash flow (ACF) of each  
 204 production system, allowing for the DCF determined by the two years of experiment results. Equation 2, shows  
 205 the annual cash flow calculation based on a current value.

206

$$207 \quad ACF = \frac{DCF \times i}{1 - (1 + i)^{-t}} \quad (02)$$

208

209 Because cash flow structure represented estimated values, the two main uncertainties in the  
 210 construction of this dynamic were the prices and productivity of maize and soybeans. To include the uncertainty  
 211 inherent in the volatility of these variables, a Monte Carlo Simulation was used in which 10,000 simulations  
 212 of possible results were generated for each treatment, in order to obtain greater precision in the probability  
 213 distribution of the viability of each production system (Oliveira and Medeiros Neto, 2012).

214 It should be noted that the volatilities used were considered as independent, since the correlation  
 215 between price variations of maize and beef was 0.27 and without statistical significance. To generate  
 216 simulations, the possibilities of maize and beef prices and beef productivity were generated using a normal  
 217 distribution pattern, following identification of normality via a Jarque-Bera test. For corn productivity, a  
 218 discrete distribution pattern was used using the average, minimum and maximum values from the Crop System,  
 219 ICLS-1, ICLS-2, ICLS-3 and ICLS-4 systems.

220 NPV determination used investment profiles specific to each production alternative. Thus, land values  
 221 were not considered, since an investment already made (sunk costs) is configured for this type of analysis and  
 222 does not have a future impact on the cash flow of any of the investments. As any investment required for each  
 223 production system will have a time-limited life, this equipment use utility for the was used to calculate NPV.  
 224 The calculation is given in Equation 3 (Farinelli *et al.*, 2018):

225



$$NPV = \sum_{j=1}^n \frac{OCF_j}{(1+i)^t} - I_0 \quad (03)$$

227

228 To quantify each production system as a rural property production strategy, the calculation of  
 229 valuation in perpetuity was used and, to provide a conservative approach, a real growth rate was not assumed  
 230 (Faleiros *et al.*, 2018). The calculation is shown in Equation 4:

231

$$Valuation = \frac{ACF}{i} \quad (04)$$

233

234 Added value represents the surplus obtained by a rural producer who decides to invest in one of the  
 235 studied production systems. It considers all the necessary investment, including land. For the calculation of the  
 236 added value of each production system, Equation 5 was used:

237

$$Added\ Value = Valuation - Total\ Investment \quad (05)$$

239

240 As investment decisions in productive assets in agriculture do not have the same requirements as for  
 241 assets traded in strongly efficient markets, such as: liquidity, information symmetry, dispersion between agents  
 242 with supply and demand for capital, it was considered appropriate to analyse not only the added value, but the  
 243 inclusive profitability of each investment, so allowing for comparison with other investment opportunities  
 244 (Nordblom *et al.*, 2021). Therefore, Return on Investment (ROI) was used as an indicator, using Equation 6  
 (Farinelli *et al.*, 2018).

245

$$ROI = \frac{Annual\ OCF}{Total\ Investment} \quad (06)$$

247

248 The proposed cash flow calculation structure allows calculation of the break-even point for the  
 249 operation area of each production system (Farinelli *et al.*, 2018). It is remarkable how this indicator has been  
 250 generally ignored in agribusiness economic feasibility studies, despite it being highly relevant to producers, as  
 251 well as having strong social relevance, since it can help indicate the viability of forms of investment that require  
 252 less land use, can contribute to a reduction in the process of land concentration and, in effect, increase the

253 sustainability of small- and medium-scale rural producers (Faleiros *et al.*, 2018). This break-even point  
 254 calculation can be obtained by Equation 7.

255

$$256 \quad BEP = \frac{\sum_{j=1}^n \frac{Fixed\ Costs_j}{(1+i)^t} + Total\ Investment}{\sum_{j=1}^n \frac{Contribution\ Margin\ per\ ha_j}{(1+i)^t}} \quad (07)$$

257

258 When determining production system discount rates, it was decided that rates should express the risk  
 259 inherent in each system (as is generally modelled in the literature). Accordingly, the Capital Assets Pricing  
 260 Model (CAPM) calculation structure was deployed, using Equation 8 (Montoro *et al.*, 2019).

261

$$262 \quad CAPM = i = R_f + \beta_s(R_m - R_f) \quad (08)$$

263 Where,  $R_f$  = Risk-free rate,  $\beta$  = systematic risk,  $R_m$  = Return on market portfolio.

264

265 For the risk-free rate, the Selic rate that backs Brazil's national treasury bills for January 2019 was  
 266 used (when net remuneration was estimated at 6.4% per annum). The historical difference used by market  
 267 analysts for the Brazilian market premium ( $R_M - R_f$ ) was taken (8.9% per annum).

268 To determine the exact systematic risk for each production system, it would be necessary to analyse  
 269 the covariance of past results for each system using the returns on the Brazilian market portfolio (Ibovespa).  
 270 However, as a lack of information makes this impossible, risk of each production system were estimated  
 271 considering the historical volatility of maize and beef prices on the Crop and Livestock System, respectively,  
 272 while for the ICLS, risk was calculated based on the risk of a portfolio in which returns also vary together,  
 273 according to Equation 9 (Farinelli *et al.*, 2018).

274

$$275 \quad \sigma_{m,b} = \sqrt{\{(w_m^2 \times \sigma_m^2) + (w_b^2 \times \sigma_b^2) + 2 \times w_m \times w_b \times COV_{m,b}\}} \quad (09)$$

276

277 Where:  $w$  = weight of each asset (maize or beef) within the total system revenue;  $\sigma$  = risk, measured by the  
 278 standard deviation in price changes for each asset.

279

280 Equation 9 allowed risk determination for each production system and for those with more than one  
 281 product, allowing evaluation of the effect of diversification on the risks involved, when considering the second  
 282 part of Equation 9, which aggregates the effects of covariance between maize and beef individual risks.

283 From this, the risk for each system was related to the Ibovespa-based risk, where  $\beta = 1$ , making it  
 284 possible to estimate  $\beta$  values of each system using Equation 10:

285

$$286 \quad \beta_s = \frac{\sigma_s}{\sigma_m} \quad (10)$$

287 Where,  $\beta_s$  = overall production system risk (s);  $\sigma_s$  = risk for each production system;  $\sigma_m$  = market portfolio risk  
 288 (Ibovespa).

289 It should be noted that this procedure was performed as a proxy to identify the risk in each production  
 290 system, which is expressed in the DCF model by the discount rate ( $i$ ) and appears directly in the calculations  
 291 of equations 1, 2, 3, 4 and 7.

292 In agribusiness-related literature a risk-free rate is frequently used as a discount rate for investment  
 293 projects (Faleiros *et al.*, 2018; Montoro *et al.*, 2019). However, this use contradicts a theoretical assumption in  
 294 the area of finance in which investments must be related to a rate that expresses its risk, considering the  
 295 risk/return ratio inherent to each investment (Farinelli *et al.*, 2018; Montoro *et al.*, 2019).

296 Financial values were updated using the official Brazilian inflation index for January 2019 in Reais  
 297 (R\$). The average exchange rate between the Real and the United States dollar in January 2019 was R\$ 3.74  
 298 = US\$ 1.00.

299

### 300 3. Results

301 Mean present value consolidated results (Equation 2) for Cash Flow variables in each of the six  
 302 analysed systems are given in Table 2. Net revenues generated by the ICLS were higher than for SC, possibly  
 303 due to the better land-use.

304

305 **Table 2.** Averaged Current Cash Flow Values for the six analysed systems with 75 ha of production.

| Cash Flow Variables | Crop    | Livestock | ICLS-1    | ICLS-2    | ICLS-3    | ICLS-4    |
|---------------------|---------|-----------|-----------|-----------|-----------|-----------|
| (=) Net Revenue     | 803.918 | 1.480.380 | 1.848.407 | 1.906.637 | 1.916.328 | 1.877.192 |
| (-) Variable Costs  | 428.304 | 1.219.894 | 1.315.642 | 1.319.218 | 1.368.167 | 1.304.326 |
| (=) CM              | 375.614 | 260.485   | 532.764   | 587.418   | 548.160   | 572.865   |

|                  |         |         |         |         |         |         |
|------------------|---------|---------|---------|---------|---------|---------|
| (-) Fixed Costs  | 193.610 | 154.796 | 159.399 | 159.205 | 159.443 | 159.426 |
| (=) EBITDA       | 182.004 | 105.690 | 373.365 | 428.213 | 388.717 | 413.439 |
| (-) Depreciation | 143.311 | 127.014 | 137.485 | 137.317 | 136.737 | 136.374 |
| (=) PBT          | 38.693  | -21.324 | 235.880 | 290.896 | 251.980 | 277.066 |
| (-) Income tax   | 23.421  | 16.249  | 68.559  | 84.780  | 72.507  | 81.211  |
| (+) Depreciation | 143.311 | 127.014 | 137.485 | 137.317 | 136.737 | 136.374 |
| (=) OCF          | 158.583 | 89.441  | 304.805 | 343.433 | 316.210 | 332.228 |
| (=) OCF by year  | 93.491  | 49.130  | 168.034 | 189.560 | 174.274 | 183.354 |

306 Crop system (maize grain production); livestock system (beef cattle on pasture); ICLS-1: maize and Marandu  
307 grass sown simultaneously, without herbicide; ICLS-2 maize and Marandu grass sown simultaneously, with  
308 herbicide; ICLS-3: maize and Marandu grass in lagged sowing; ICLS-4: maize and Marandu grass sown  
309 simultaneously in maize rows and between-rows, with herbicide.  
310

311 To calculate the current value of each variable, the discount rate ( $i$ ) of each production system was  
312 used, and these were calculated using formulas 8, 9 and 10. Results appear in Table 3.

313

314 **Table 3.** Effect of operational diversification on the discount rate ( $i$ ) of each treatment.

| Systems   | Risk Free (%) | With Crop (%) | With Beef (%) | Risk (%) | Beta | Real Discount Rate (%) |
|-----------|---------------|---------------|---------------|----------|------|------------------------|
| Crop      | 6.40          | 100           | 0             | 6.97     | 1.16 | 11.72                  |
| Livestock | 6.40          | 0             | 100           | 2.98     | 0.50 | 6.51                   |
| ICLS-1    | 6.40          | 25.09         | 74.91         | 3.19     | 0.53 | 6.76                   |
| ICLS-2    | 6.40          | 27.50         | 72.50         | 3.25     | 0.54 | 6.85                   |
| ICLS-3    | 6.40          | 24.51         | 75.49         | 3.17     | 0.53 | 6.74                   |
| ICLS-4    | 6.40          | 27.29         | 72.71         | 3.25     | 0.54 | 6.84                   |

315 Note: The calculated rate of inflation was 3.75% per annum. Crop system (maize grain production); livestock  
316 system (beef cattle on pasture); ICLS-1: maize and Marandu grass sown simultaneously, without herbicide;  
317 ICLS-2 maize and Marandu grass sown simultaneously, with herbicide; ICLS-3: maize and Marandu grass in  
318 lagged sowing; ICLS-4: maize and Marandu grass sown simultaneously in maize rows and between-rows, with  
319 herbicide.  
320

321 The economic risk of the ICLS expressed as a discounted rate showed a high level of diversification,  
322 this was due to the weak price correlation between a sac of maize and Beef cattle ( $\rho$ ) (0.27), which increased  
323 the natural hedge of these production systems, whose response was shown in the associated interest rates.

324 Annualized OCF is equivalent to a value for OCF per year, this indicates more clearly the differences  
325 between the net operating results of each production system, when risks involved are considered.

326 Even though the ICLS financial results are higher than those from the CS, the impact of risk  
 327 diversification for each system, and the different fixed capital investment requirements must be comparatively  
 328 evaluated, that is, in the differences in requirements for machinery, equipment, implements, tools, installations  
 329 and utensils must be considered in such calculations.

330 Accordingly, Table 4 shows the main economic results, produced by the DCF Method developed in  
 331 this study. It is important to note that, since the economic results were built from extrapolation of the empirical  
 332 experimental results (Table 1), applied in the context of a model property in the region where the experiment  
 333 was conducted, it was necessary to annualize all investment-related information using Equation 2.  
 334 Additionally, current value annualized OCF was also used for the calculation of the Production System Value  
 335 (Equation 5).

336

337 **Table 4.** Comparison of Production System Economic Result Means.

| Systems   | Annualized<br>fixed capital<br>investment (R\$) | NPV<br>(R\$) | Probability of<br>Positive NPV | ROI<br>(%) | BEP<br>(ha) | Production<br>System Value / ha<br>(R\$) |
|-----------|---|--------------|--------------------------------|------------|-------------|--|
| Crop      | 71.595  | 154.429      | 65.33%                         | 3.38       | 172         | 5.833                                    |
| Livestock | 94.895  | -132.268     | 39.30%                         | 1.71       | 383         | -614                                     |
| ICLS-1    | 105.598   | 653.611      | 90.91%                         | 5.77       | 82          | 21.660                                   |
| ICLS-2    | 105.467   | 771.936      | 93.63%                         | 6.48       | 73          | 25.572                                   |
| ICLS-3    | 104.787   | 674.415      | 90.31%                         | 5.97       | 75          | 23.042                                   |
| ICLS-4    | 104.536   | 733.586      | 92.73%                         | 6.28       | 75          | 24.496                                   |

338 Note: The NPV averages were statistically different using the two-tailed t-test, with a 5% confidence level.  
 339 Crop system (maize grain production); livestock system (beef cattle on pasture); ICLS-1: maize and Marandu  
 340 grass sown simultaneously, without herbicide; ICLS-2 maize and Marandu grass sown simultaneously, with  
 341 herbicide; ICLS-3: maize and Marandu grass in lagged sowing; ICLS-4: maize and Marandu grass sown  
 342 simultaneously in maize rows and between-rows, with herbicide.  
 343

344 The differences in investments in fixed capital demonstrated that the ICLS required higher levels of  
 345 spending on long-term resources. This comes from the need to develop more than one agricultural activity in  
 346 the same area, which reinforces the need for an economic analysis of the viability of this investment. The  
 347 Livestock System was not economically viable. Even with the lowest risk involved, it was the system with the  
 348 lowest rate of return and, in effect, the lowest probability of having a positive NPV, across 10,000 simulations.  
 349 The Crop System was the one that showed the greatest risk, as a result of greater combined volatility of prices

350 and productivity, this was directly reflected in a higher discount rate. However, as the investment value was  
351 the lowest among all the production systems analyzed, the NPV of this system was positive.

352 On the other hand, when these indicators were evaluated via SC and ICLS, it was evident that greater  
353 efficiency in the use of resources allowed operating cash flow generation to be much higher than the highest  
354 investment level, so increasing the levels of profitability of the property (ROI), and resulting in positive NPV  
355 delivery having a high occurrence probability (> 90%).

356 For the treatments, the ICLS-related enhanced cash flow generation capacity had an impact on the  
357 area necessary to make each system viable, as can be seen in the breakeven points calculated in formula 7. All  
358 systems showed a positive contribution margin but, due to the value that each system generated across the  
359 different investment profiles, the ICLS had a lower BEP.

360 The per hectare production system valuation, that is, the perpetuity calculation for the capacity of each  
361 production system to generate free cash flow to the investor (Formula 4) is given in the final column of Table  
362 4. This is the intrinsic value of the entire production structure established per hectare, according to the premises  
363 of corporate finance (Danthine and Donaldson, 2014; Farinelli *et al.*, 2018). The ICLS gave economic results  
364 that were statistically more robust than the SC.

365 It was clear that, in the long term, between production system differences existed in the potential for  
366 value creation, especially between ICLS treatments and the CS. However, these values were below the  
367 experimental region values for land acquisition (the mean per hectare being R \$ 30,608: IEA, 2019). This  
368 difference may result both from the asymmetry between agents in the land market, as well as from the possible  
369 overvaluation of land prices.

370

#### 371 **4. Discussion**

372 Although economic feasibility analyzes are extremely important for rural producers to make effective  
373 decisions, there is a knowledge gap in this study area for ICLS (Ryschawy *et al.*, 2012). A reason for this gap  
374 may be the difficulty of the required analyzes given the complexity of the systems management involved, as  
375 reported by Wilkins (2008). Additionally, viability analysis of livestock systems requires studies over longer  
376 time-frames than does crop production, which further complicates evaluations (Moraes *et al.*, 2014; Romazini  
377 *et al.*, 2020). In this context, our study contributes to analysis of comparative ICLS/ CS economic viability  
378 considering, in addition to the different impacts on cash flow, the effects of diversification in terms of long-

379 term economic evaluation. In addition, the different treatments carried out, and the possibility of including  
380 market and production uncertainties, allowed for a more robust economic analysis to be conducted.

381 The literature refers to two main economic benefits of ICLS. The first is scope economics, which  
382 occurs when the cost of producing two products in the same production system is lower than if the same  
383 products were produced separately (Panzar and Willig, 1981). In other words, it is the saving obtained due to  
384 the scope of the production unit (Mendonça *et al.*, 2020). This is one of the hypotheses that explains the increase  
385 in the cash-generating capacity of the ICLS systems, as shown in the results in Table 2. The second benefit is  
386 the risk reduction associated with the activity, made possible by product diversification (Russelle *et al.*, 2007;  
387 Hendrickson *et al.*, 2008; Wilkins, 2008; Ryschawy *et al.*, 2012; Gameiro *et al.*, 2016, Mendonça *et al.*, 2020).

388 The Crop System was found to have a higher activity risk value (6.97%) than the Livestock System  
389 (2.98%), while for ICLS risk was 50% less than the Crop System, but 6.04% greater than the Livestock System.  
390 As a result, it was possible to assert the benefits of combining livestock with an agricultural system, so  
391 supporting the findings of Wilkins (2008), Vermersch (2007) and Russelle *et al.* (2007). The greatest risk of  
392 conventional, monoculture-based agriculture is the influence of climatic factors, which vary every year, on the  
393 market values for the purchase of inputs and the sale of grains, applied technologies and natural resources.  
394 Nevertheless, the results showed that, overall, livestock is the activity with the lowest risk.

395 Risk reduction in agricultural activities when ICLS is adopted has also been reported by Ryschawy *et al.*  
396 *al.* (2012). A risk analysis study by Lazzarotto *et al.* (2010) found diversification of ICLS products to be  
397 beneficial. However, the system was more complex, since it required the rural producer to have a broad  
398 technical and market knowledge, based around agricultural and livestock-based activities. However, ICLS  
399 were considered less vulnerable to variations in operational and market factors, as the combination of  
400 agricultural and livestock activities reduced non-systematic risks, that is the specific risks associated with the  
401 activities making up the systems. In the study by Ryschawy *et al.* (2012) a higher gross margin was observed  
402 for ICLS compared to a Crop System, plus the participating farm had greater autonomy to reduce total cost. In  
403 addition, sensitivity analysis showed that, unlike CS, ICLS were less likely to be affected by fluctuations in  
404 the price of inputs and sales, as a result of diversification. One of the differences in this study compared to the  
405 others, regarding risk diversification, is that, via CAPM, it was possible to target this risk reduction in terms of  
406 the discount rate, a practice not generally used in agricultural systems feasibility studies (Farinelli *et al.*, 2018).

407 The discount rate was highest for the Crop System (11.72%), and lowest for Livestock (2.98%). For  
408 ICLS, risks cannot be calculated simply with a weighted average, as they are diversified, but rather must

409 include the effect of the correction between them (Formula 9). Accordingly, the ICLS betas can lie very close  
410 to the Livestock System level, directly influencing the discount rate, and the lower the discount rate, the greater  
411 the added economic value. Thus, the reduction in production system risk must be reflected in the interest rate,  
412 and contribute objectively to the creation of system value.

413 The use of Monte Carlo Simulations allowed the inclusion in the analytic model of uncertainties  
414 related to productivity and the market value of prices. As with the ICLS, in addition to generating a higher  
415 level of cash flow, they also had no significant positive correlation. This contributed to a lower level of system  
416 cash flow volatility and, consequently, a higher level of probability of positive NPV for the ICLS (+/- 91.90%),  
417 followed by Crop (65.33%) and Livestock (39.30 %) systems. These results reinforce the economic viability  
418 of the ICLS, and indicate that the confidence level for this result is high. It should be noted that this result is  
419 based on a property of 75 hectares.

420 The ICLS systems performed better in all the indicators used in the study. The presence of a positive  
421 NPV means that the sum of all discounted cash inflows during the operational time of the project is greater  
422 than for discounted cash outflows, which would make the project viable. Additionally, indicator showed that  
423 the ICLS systems were financially more viable, than the CS. In the current study SC and ICLS productivity  
424 results were the same, for both for corn and livestock production (Table 1). This result shows that it is possible,  
425 by adopting ICLS systems, to obtain satisfactory productivity, and generate competitive revenues, which ends  
426 with a positive NPV using ICLS.

427 The Livestock System negative NPV can be explained by the higher outlays (cost of livestock:  
428 purchase of animals, mineral salt, medicines and maintenance of pasture). Summed, these costs were nearly  
429 equal to revenue, so negatively impacting the cash flow of this system. It is possible, however, that, under other  
430 operational approaches the Livestock System could show more satisfactory economic results. For example, in  
431 the case of breeders who operate complete production cycles (rearing, rearing and fattening), although the  
432 investments and costs may be higher, there is also the potential for higher revenues, so generating more  
433 promising net cash flows. Still, production of livestock of more than one phase represents a within production  
434 system diversification strategy, resulting in greater revenue generation flexibility (sale of calves, lean cattle,  
435 fat cattle, and breeding stock).

436 The ICLS and Livestock systems are similar in cash outflows terms. However, ICLS revenues are  
437 higher than those of the Livestock System, which is associated with the calculated discount rate (Table 3),  
438 which gave ICLS a positive NPV.



439           Although the Crop System has a positive NPV, its NPV was impacted by variation in the system's  
440 crop production indicator, since in the second experimental year the of corn sacs per hectare production was  
441 lower than in year one. Grain production may have been affected by unfavorable climatic conditions during  
442 the second harvest. This factor is linked to the higher risk of agricultural activity, as shown in Table 3.

443           The different ICLS, vary in relation the NPV in ways related to sowing techniques and how the corn  
444 and pasture linkage was implemented. Higher corn productivity was obtained in the ICLS-2 and ICLS-4  
445 treatments (Table 1) and, consequently, net revenues obtained by these systems were higher. For grain  
446 production this result can be attributed to the use of nicosulfuron to control Marandu grass, so as to reduce  
447 competition for water, light and nutrients. The input is a selective systemic herbicide and was used to delay the  
448 initial development of the pasture.

449           Our results support those of Poffenbarger *et al.* (2017) who compared the economics of grain-  
450 specialized production systems and ICLS (grains plus animal production), in the United States Corn Belt over  
451 8 years (2008 to 2015). The authors concluded that the initial investments in the ICLS were higher, which can  
452 be explained, mainly, by animal production and labor expenses. However, in the long run, these systems  
453 showed a better economic return than CS. The authors associated increases in crop productivity with the  
454 environmental benefits which this type of system can capture.

455           The ROI indicator was higher (mean values 6.13%) for ICLS-1 and ICLS-4 compared to CS. Lower  
456 values were found for Crop (3.38%) and Livestock (1.71%) system. This indicator is important to show the  
457 producer the level of profitability of his investment.

458           But even though it provides relevant information, it cannot be considered a complete indicator, as it  
459 functions only as a comparative indicator between activities. It is important to note that in agriculture and  
460 livestock-raising activities, the requirements different from those affecting assets traded in markets such as  
461 liquidity, information symmetry, dispersion between agents with supply and demand for capital. However, it  
462 is understood that it is appropriate to analyze not only added value, but the profitability of each investment by  
463 allowing comparison with other investment opportunities.

464           Because of such alternative economic viability indicators, our study used the BEP indicator as a  
465 differentiated and appropriate method, based on the number of hectares required for each studied system to be  
466 viable. BEP for Crop and Livestock System were 172 ha and 383 ha, respectively, while for ICLS the mean  
467 was 76 ha. Thus, the BEP indicator showed that ICLS required a smaller area than CS in order to function

468 viably, with this being 56% smaller in than that needed for the Crop System and 80% smaller than that required  
469 for Livestock.

470           The use of CM is necessary to achieve a BEP and, as all systems have positive CM, all systems can  
471 be made feasible depending on the production scale required. This reinforces the importance in the analysis of  
472 segregating costs as variable and fixed forms, which helps explain the variation in results described in the  
473 literature, which in the interest of presenting the results by hectares, ignores the effect of the size of each  
474 property in the dilution of fixed costs (Faleiros *et al.*, 2018).

475           In addition to the economic importance, this BEP-related result has an associated social dimension  
476 since, by extending the economic viability for medium-sized agricultural properties (> 76 ha), an economically-  
477 viable alternative for land use is demonstrated, one that allows such rural producers to have sufficient resources  
478 for the operational and economic requirements involved. As such, the environmental, social and economic  
479 benefits of ICLS can contribute to better land use.

480           The indicator “production system value (R\$)” (Table 4), was positive in all studied systems, except  
481 for Livestock, where a negative economic value indicates that the OCF generated by the system was unable to  
482 meet investment needs over time. While a positive OCF means production is financially viable, when  
483 considering the risk involved and the investment flow required over time, the Livestock System alternative  
484 became unfeasible under our experimental conditions.

485           The results of our study are in agreement with Peyraud *et al.* (2014), a broad review which showed  
486 the advantages of ICLS, the possibility of high productivity, and how good agricultural yields could be  
487 guaranteed while, at the same time, conserving natural resources, producing valuable ecosystem services and  
488 providing sectorial greater resilience against climatic and economic restrictions. Other studies have also  
489 demonstrated how ICLS maximize land use (Tracy and Zhang., 2008; Carvalho *et al.*, 2018). Therond *et al.*  
490 (2017) reported that these integrated agriculture formats require the development of assessment methods at  
491 various local, regional and global levels, with analytical capacity in the areas of social and human sciences.  
492 These authors pointed out that these methods support the innovation dynamics of such new agricultural  
493 production models, but that their coexistence is likely to require the development of socio-ecological and  
494 transdisciplinary policies.

495

496 **5. Conclusions**

497           The Integrated Crop-Livestock Systems are more economically viable than the existing Conventional  
498 System. The management technique used for ICLS of intercropped sowing, between maize and Marandu grass,  
499 is important and directly affects economic viability. ICLS has lower associated risks when compared to the  
500 Crop System. However, risk with the Livestock System is the lowest among all the systems compared. The  
501 area required by the ICLS to reach break-even point is smaller than for Conventional System. Thus, our results  
502 may be an important indicator of the economic viability of agricultural production using ICLS.

503           It is possible that the short evaluation period of this study means that the economic gains of the ICLS  
504 are being underestimated compared to Conventional System. It is suggested using optimization tools, such as  
505 mathematical models, is important for decision making, as it allows exploration of the means of enabling  
506 economic gains, while considering the optimal size of cultivated areas to be explored, as well as the  
507 technologies used, and for the available resources and production objectives also to be considered.

508

#### 509 **Declarations**

510

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#### 515 **Conflicts of interest**

516 The authors declare that they have no conflicts of interest to this research.

517

#### 518 **Availability of data and material**

519 The datasets generated during and/or analysed during the current study are available from the corresponding  
520 author on reasonable request.

521

#### 522 **Financial interests**

523 The authors declare they have no financial interests.

524

#### 525 **Ethics approval**

526 This research was approved by Ethic Committee on Animal Used the School of Veterinary Medicine and  
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528

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