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## Article

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# Balancing costs and benefits of pandemic control in an outbreak phase

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After the first lockdowns in response to the COVID-19 outbreak, many countries faced difficulties in balancing infection control with economics. Due to limited prior knowledge, economists began researching this issue using cost-benefit analysis and found that infection control processes significantly affect economic efficiency. Rowthorn and Maciejowski [R. Rowthorn and J.A. Maciejowski, *Oxford Rev. Econ. Policy* **36**, S38 (2020)] used economic parameters in the United Kingdom to numerically demonstrate that an optimal balance was found in the process, including keeping the infected population stationary. However, universally applicable knowledge, which is indispensable for the guiding principles of infection control, has not yet been developed because these analyses assume regional parameters and a specific disease. Here, we prove the universal result of economic irreversibility by applying the idea of thermodynamics to pandemic control. It means that delaying infection control measures is more expensive than implementing infection control measures early while keeping infected populations stationary. This implies that once the infected population increases, society cannot return to its previous state without extra expenditures. This universal result is analytically obtained by focusing on the infection-spreading phase of pandemics, which is applicable not only to COVID-19, and whether or not “herd immunity” exists. It also confirms the numerical observation of stationary infected populations in its optimally efficient process. Our findings suggest that economic irreversibility is a guiding principle for balancing infection control with economic effects.

## I. INTRODUCTION

Governments in several countries fear adverse economic effects and have hesitated to take measures to control the COVID-19 infection because the economic effects may result in illness and death in the non-infected population [1]. For example, Japan hesitated to respond to the pandemic. The Japanese government requested that governors increase their medical capacities [2] as they determined the upper limit for the infected population. This social turbulence is attributed to insufficient knowledge about the relationship between infection control and the economy.

Several economists, perceiving a serious lack of knowledge [3], started studying this issue from spring 2020 [4–7]. Rowthorn [1], along with his colleague Maciejowski [5], utilized the cost-benefit analysis (CBA) [8, 9] to determine how infection control intervention costs could efficiently be utilized for inhibition of infection. Using the susceptible-infected-recovered (SIR) model to simulate the epidemic [10], they discussed several infection control processes to determine the optimal process. The optimal process includes the stationary state of the constant infected population in its principal part. These results were obtained using numerical simulation because Rowthorn [1] assumed that an explicit solution was unavailable for this issue. While the methodology and results of this study [1, 5] are pioneering and significant, they are not straightforward enough to generalize because the study investigated specific situations with given parameter sets. Therefore, explicit solutions independent of specific parameters are needed to reveal their universal property. Explicit solutions could be applicable in the United Kingdom and other countries during different situations, including the COVID-19 and other pandemics.

From a physics perspective, optimization in CBA is similar to finding the minimum state of energy. In addition, the finding [1, 5] that the most efficient process include the stationary state suggests a structure analogous with thermodynamic irreversibility.

In this study, we analytically show the basic property of economic cost in the infection control process by analyzing the cyclic processes of the system’s state variable. For this purpose, we restrict ourselves to the infection-spreading phase in the pandemic model, in which the infected population grows exponentially in the absence of infection control. In several pandemics, including COVID-19, the society may not arrive at a traditional immune state called “herd immunity,” as indicated by some studies [11, 12]. However, the infection-spreading phase is universal and principal, irrespective of whether herd immunity exists. Thus, the following results are universal in the sense that they do not depend on the specific pandemic model. By comparing the stationary state of a constant infected population, we

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derive several explicit solutions and inequalities of costs in infection control processes and show economic irreversibility in infection control. With these explicit results, we prove that delaying infection control measures is always more expensive than implementing early measures while keeping the infected population stationary.

## II. FORMULATION WITH THE CBA

Infection control comprises measures taken to decrease the number of people infected by an individual. The average number within society is called the “effective reproduction number,”  $R_t$  [13]. When  $R_t$  drops below 1, epidemics subside. Several measures, including handwashing, wearing of masks, suspension of business activities, and lockdowns can be taken to reduce  $R_t$  from its uncontrolled (natural) value,  $R_N(> 1)$ .  $R_N$  equals the basic reproduction number  $R_0$  [13] for the initial phase of infection. These measures have a negative influence on the economy and society [1]. The social cost,  $\hat{C}$ , is positively correlated to the strength of the measure. Rowthorn [1] assumed that the infection control measure is taken through the value of  $q$  as  $R_t = R_N(1 - q)$ , where  $q$  represents the intensity of social intervention against pandemics. Then, he defined the social cost per unit of time as a function of  $q$ :  $\hat{C} = \hat{C}(q)$  [1, 5]. He assumed  $\hat{C}(0) = 0$  because there is no infection control at  $q = 0$ .

Here, we consider the social cost induced by the infection measure as a function of the effective reproduction number  $R_t$  instead of  $q$ . While Rowthorn [1] assumes the maximum strength  $q_{\max}$ , which corresponds to the minimum effective reproduction number  $R_t$ , we do not adopt this inessential assumption. Our functional form of  $C(R_t)$  itself is different from  $\hat{C}(q)$ , while the basic assumptions in Eqs.(1)–(4) are essentially the same as in Rowthorn [1]. Hereafter, we refer to the social cost per unit time as “intervention cost” in the form of  $C(R_t)$ . The following are assumed in the function  $C(R_t)$ .

The condition without intervention measures corresponds to  $R_t = R_N$ , in which  $C(R_N) = 0$ . The cost should increase as the effective reproduction number decreases. The rate of increase of  $C(R_t)$  should also increase as the effective reproduction number decreases. This is because society can take cost-effective measures, such as handwashing, to achieve a small decrease in  $R_t$ . If society must further decrease  $R_t$ , it must take costlier measures [1]. Thus, we can set the following conditions on the intervention cost function  $C(R_t)$  ( $0 < R_t \leq R_N$ ), where an example is shown in Figure 1.

$$C(R_t) \text{ is twice continuously differentiable,} \quad (1)$$

$$C(R_N) = 0, \quad (2)$$

$$\frac{dC(R_t)}{dR_t} \leq 0, \quad (3)$$

$$\frac{d^2C(R_t)}{dR_t^2} \geq 0. \quad (4)$$

The measure taken by spending the intervention cost  $C(R)$  is to decrease the infected population  $I$  (number of infected persons who are capable of transmitting infections). The more the infected population decreases for fixed intervention costs, the more society benefits from the measure. The “benefit of a decrease in the infected population” is evaluated as the “decrease in the cost of the infected population.” We set this “infection cost”  $M$  to be proportional to the infected population  $I$ , which includes medical costs and infected patients’ incurred losses. This yields

$$M(t) = c_1 I(t), \quad (5)$$

where  $c_1$  is a constant. This assumption is also the same as in Rowthorn [1]. The total cost per unit of time is the sum of the intervention cost and the infection cost, that is,  $C(t) + M(t)$ . The optimization issue is to find  $R(t)$ , which minimizes the integrated total cost over a certain period,

$$\int [C(t) + M(t)] dt. \quad (6)$$

This is equivalent to finding  $R(t)$  that minimizes the average of the total cost  $\langle C(t) + M(t) \rangle$  over a certain period.

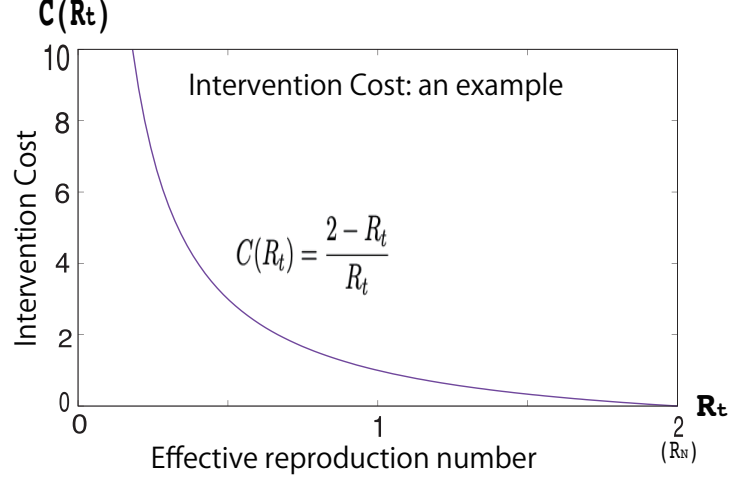


FIG. 1. An example of intervention cost  $C$ . Here  $R_N = 2$ .

To find the optimized intervention process specified by a protocol of  $R(t)$  for a targeted period, we must consider the dynamics of the infected population. Here, we begin with the SIR model proposed by Kermack and McKendrick [10] because most previous studies, including Routhorn et al. [1, 5], assumed that it is the simplest fundamental model that describes the basic dynamics of epidemics. It models the exponential growth of the infected population in the outbreak stage, the peak of the infected population, and transition to the end stage [14]. However, it should be noted that the following results are not restricted to the SIR framework but are expected to be generic for pandemics, as will be described later.

### III. DYNAMICS OF PANDEMICS

We start with the SIR model for pandemic dynamics for its simplicity and popularity. The model comprises a set of differential equations that describes the epidemic disease propagation, in which the population is divided into three states:  $S(t)$ , the population ratio of susceptible persons;  $I(t)$ , the ratio of infected persons; and  $\hat{R}_{\text{rec}}(t)$ , the ratio of those who have recovered (or died). This formulation considers a closed population that is conserved. Note that we use the notation  $\hat{R}_{\text{rec}}$  for recovered persons, instead of the conventional notation  $R$ , because we use  $R_t$  for the effective reproduction number.

$$\frac{dS(t)}{dt} = -\beta S(t)I(t), \quad (7)$$

$$\frac{dI(t)}{dt} = \beta S(t)I(t) - \gamma I(t), \quad (8)$$

$$\frac{d\hat{R}_{\text{rec}}(t)}{dt} = \gamma I(t), \quad (9)$$

where  $\beta$  and  $\gamma$  are the infection and recovery rates, respectively. The sum of the three population ratios remains constant:

$$S(t) + I(t) + \hat{R}_{\text{rec}}(t) = 1. \quad (10)$$

Because of this conservation law, there are two independent variables in the model.

In the following, we evaluate the infected population  $I(t)$ . Eq. (8) leads to

$$\frac{dI(t)}{dt} = \gamma \left[ \frac{\beta S(t)}{\gamma} - 1 \right] I(t). \quad (11)$$

We restrict ourselves to the period before the vicinity of the infection peak, because this period is the most important and universal characteristic of pandemics, as will be discussed later. In this period,  $S(t)$  is replaced by  $S(0)$ . This approximation is accurate in major parts of the first outbreak and its recurrent phases [15], as shown in Figure 6 in Appendix A. Because of this approximation, the number of independent variables in this model is reduced to one. Then, Eq. (11) leads to

$$\frac{dI(t)}{dt} = \gamma \left[ \frac{\beta S(0)}{\gamma} - 1 \right] I(t). \quad (12)$$

We restrict ourselves to a fixed  $\gamma$  as in Rowthorn [1]. If the set of parameters  $\frac{\beta S(0)}{\gamma} > 1$ , the infections start spreading in Eq. (12) [16]. The change in the infection rate  $\beta$  in  $\frac{\beta S(0)}{\gamma}$  changes the dynamics of the pandemic. The set of parameters is the effective reproduction number:

$$R_t = \frac{\beta S(0)}{\gamma}, \quad (13)$$

where  $R_t$  corresponds to the basic reproduction number  $R_0$  if the following two assumptions are satisfied: 1)  $\beta$  has an uncontrolled value and 2)  $S(0) = 1$ . The infected population increases when  $R_t > 1$  and decreases for  $R_t < 1$ .

With  $\Delta_R = R_t - 1$ , Eq. 12 becomes

$$\frac{dI(t)}{dt} = \gamma \Delta_R I(t). \quad (14)$$

At  $R_t = 1$ , the infected population is stationary as  $\Delta_R = 0$ . The infection-spreading phase of pandemics generally obeys exponential dynamics [15], characterized by the reproduction number, except for the vicinity of the infection peak. Thus, the following results are not restricted to specific modelling but are general in the systems of exponential dynamics (see Appendix A). In this formulation, the infected population  $I(t)$  is the only variable that describes the state of the system. In the following sections, we will show the universal properties of systems of exponential dynamics by analyzing the cyclic process of the state variable  $I(t)$ .

#### IV. IRREVERSIBLE COST IN ON/OFF-TYPE INTERVENTION PROCESS

Let us start the analyses of pandemic control processes. First, we evaluate the costs of on/off-type infection control (see Figure 2) and compare it with the costs of keeping the infected population stationary, where we assume that both processes have the same average effective reproduction number  $\langle R_t \rangle = 1$ . Similar to thermodynamic irreversibility, comparison of the stationary and non-stationary processes will show how the pandemic control process affects economic irreversibility. The present on/off-type intervention forms a cycle of both  $R_t$  and  $I(t)$ , as shown below, where a set of lockdown and recurrences of outbreak is the extreme example.

We set the amplitude of the cycle in the effective reproduction number around  $R_t = 1$  as “ $\Delta$ ,” where  $\Delta = |R_t - 1|$ . The cyclic process (with time interval  $T$ ) is as follows:

Stage 1)  $0 < t < T$ :  $I_0 \rightarrow I_1 (> I_0)$  with  $R_t = 1 + \Delta$ ,

Stage 2)  $T < t < 2T$ :  $I_1 \rightarrow I_0$  with  $R_t = 1 - \Delta$ ,

Stage 3)  $2T < t < 3T$ :  $I_0 \rightarrow I_3 (< I_0)$  with  $R_t = 1 - \Delta$ ,

Stage 4)  $3T < t < 4T$ :  $I_3 \rightarrow I_0$  with  $R_t = 1 + \Delta$ .

By integrating Eq. (14) from  $t = 0$  to  $T$  with  $R_t = 1 + \Delta$ , we obtain the infected population  $I$  at the end of Stage 1:

$$I(T) = I_0 e^{\gamma T \Delta}. \quad (15)$$

Similarly, replacing  $\Delta_R$  in Eq. (14) by “ $-\Delta$ ” and using Eq. (15), we obtain  $I(2T)$  at the end of Stage 2:

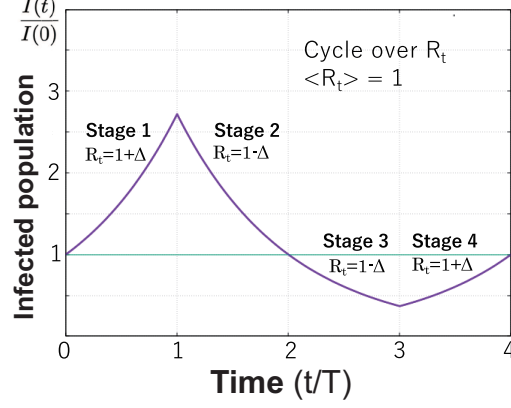


FIG. 2. Trace of infected population during the cyclic process of infection control.

It is shown that the infected population is also cyclic and returns to the initial state at the end of the cycle. The average infected population  $\langle I(t) \rangle$  over the cycle is larger than that for keeping the infected population stationary. Here, we use  $\gamma\Delta = 1$  in Eq.(15).

$$I(2T) = I_0. \quad (16)$$

Stages 3 and 4 also yield

$$I(4T) = I_0. \quad (17)$$

We have confirmed that Stages 1 through 4 form a typical cyclic process of the state variable  $I(t)$  around a stationary state kept by  $R_t = 1$ , where the infected population returns to its original value.

We calculate the average infected population to evaluate the infection cost in the cycle. Using Eqs. (14) and (15), we have, for Stages 1 and 2,

$$\int_0^T I_{\text{Stage1}}(t)dt + \int_T^{2T} I_{\text{Stage2}}(t)dt = I_0 \left[ \int_0^T e^{\gamma\Delta t} dt + \int_T^{2T} e^{\gamma\Delta T} e^{-\gamma\Delta(t-T)} dt \right] = I_0 \int_0^T [e^{\gamma\Delta t} + e^{\gamma\Delta(T-t)}] dt. \quad (18)$$

Similarly, for Stages 3 and 4, we have

$$\int_{2T}^{3T} I_{\text{Stage3}}(t)dt + \int_{3T}^{4T} I_{\text{Stage4}}(t)dt = I_0 \int_0^T [e^{-\gamma\Delta t} + e^{\gamma\Delta(t-T)}] dt. \quad (19)$$

Thus, we obtain the average infected population

$$\frac{1}{4T} \int_0^{4T} I(t)dt = \frac{I_0}{\gamma\Delta T} \sinh(\gamma\Delta T) = I_0 + \frac{I_0(\gamma\Delta T)^2}{3!} + O((\gamma\Delta T)^4). \quad (20)$$

The stationary infected population at  $R_t = 1$  during the same period  $4T$  is  $I_0$ . This proves that the average infected population in this cycle is always higher than that of the stationary state. This result yields directly through Eq.(5):

$$\langle M \rangle_{\text{cycle}} > \langle M \rangle_{R_t=1}, \quad (21)$$

where  $\langle M \rangle$  denotes the time-average of the infection cost  $M$ . Thus, the average infection cost for this cycle is higher than that of the stationary state. Figure 3 shows how the average infection cost depends on the amplitude of the cycle  $\Delta$ .

Next, we calculate the average intervention cost during the cycle. The average intervention cost, weighing the two effective reproduction numbers  $R_t = 1 + \Delta$  and  $R_t = 1 - \Delta$  equally ( $\Delta > 0$ ) for the same period is

$$\langle C(R_t) \rangle_{\text{cycle}} = \frac{C(1 + \Delta) + C(1 - \Delta)}{2}. \quad (22)$$

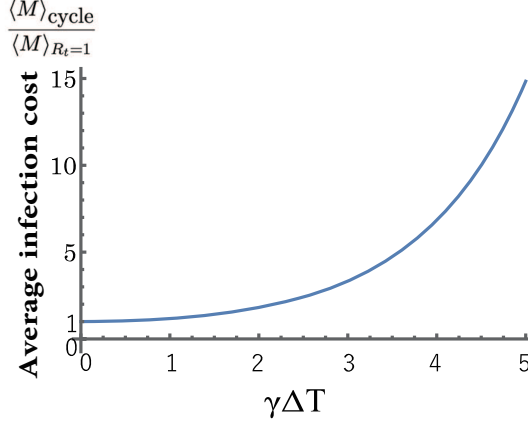


FIG. 3. Large oscillation of intervention results in large infection cost.

The average infection cost,  $\langle M(I(t)) \rangle$ , increases monotonically and exponentially as the amplitude of  $R_t$  in the cycle  $\Delta$  increases. The vertical axis is normalized by the average infection cost for the stationary state with  $R_t = 1$ , having an average effective reproduction number equal to that of the cycle. As the state variable  $I(t)$  returns to its initial state in the cycle, the increase in average infection cost is irreversible.

The cost  $C(1 + \Delta)$  is evaluated as follows:

$$C(1 + \Delta) = C(1) + \int_1^{1+\Delta} \frac{dC(R_t)}{dR_t} dR_t. \quad (23)$$

From Eq. (4), we find

$$\frac{dC(R_t)}{dR_t} > \left. \frac{dC(R_t)}{dR_t} \right|_{R_t=1} \quad (\text{for } 1 < R_t \leq R_N). \quad (24)$$

Then, we have

$$C(1 + \Delta) > C(1) + \left. \frac{dC(R_t)}{dR_t} \right|_{R_t=1} \Delta. \quad (25)$$

Since  $\frac{dC(R_t)}{dR_t} < \left. \frac{dC(R_t)}{dR_t} \right|_{R_t=1}$  for  $0 < R_t < 1$ ,

$$C(1 - \Delta) > C(1) - \left. \frac{dC(R_t)}{dR_t} \right|_{R_t=1} \Delta. \quad (26)$$

We obtain through Eqs. (25) and (26) that

$$\langle C(R_t) \rangle_{\text{cycle}} = \frac{C(1 + \Delta) + C(1 - \Delta)}{2} > C(1), \quad (27)$$

in which  $C(1)$  equals the intervention cost in a stationary state with  $R_t = 1$ . Thus, we find that the average intervention cost  $\langle C(R_t) \rangle$  is also higher in this cycle than keeping a stationary state with  $R_t = 1$ . Figure 4 illustrates how the intervention cost depends on the amplitude of the cycle  $\Delta$ , where we use the model in Figure 1.

The results show that the cycle of infection control around the stationary state provokes a higher average infected population  $\langle I(t) \rangle$ , and a higher intervention cost, compared with the stationary state. Because the variable of the state  $I(t)$  finally returns to the initial state in the cycle, the cycle above results in a waste of social resources (intervention cost) compared with a stationary state. The economic irreversibility that society cannot retrieve the dissipated social resource is similar to entropy production (or free energy decreases) in thermodynamics [17].

The total cost  $C(R_t) + M(t)$  for the cycle thus satisfies the inequality

$$\text{Average of the total cost of the cyclic process} > \text{That of the stationary process}, \quad (28)$$

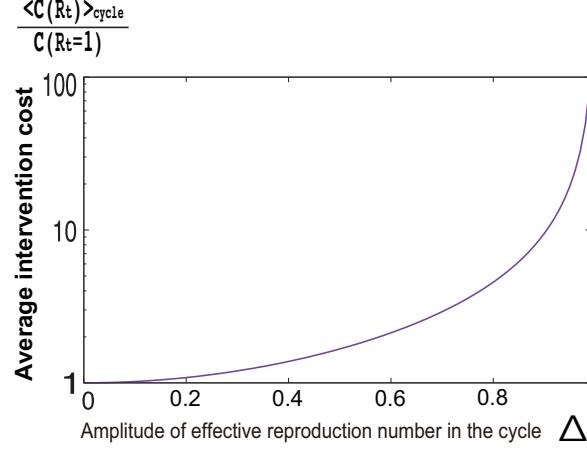


FIG. 4. Large oscillation of intervention also results in a large intervention cost.

The average intervention cost  $\langle C(R_t) \rangle$  increases exponentially as the amplitude of  $R_t$  in the cycle  $\Delta$  increases. The vertical axis is normalized by the average intervention cost for the stationary state with  $R_t = 1$ , having an average effective reproduction number equal to that of the cycle. We use  $R_N = 2$  and  $C(R_t)$  of Figure 1. The increase in average intervention cost in the cycle does not contribute to the benefit (decrease in average infection cost) at all, as Figure 3 shows.

even if the two processes have the same average effective reproduction number  $\langle R_t \rangle = 1$ . This means that keeping the infected population stationary is better as a pandemic control than the cyclic control process.

We have learned that society cannot produce extra benefits (decrease in infected population) in the cyclic process compared with keeping the infected population constant while it pays extra intervention costs in the cycle. In addition, the society also incurs the disadvantage (increase in infected population) in the cycle. Note that this inequality holds irrespective of specific parameters, which conflicts with previous studies on the economic efficiency of infection control. This inequality clearly illustrates how on/off-type infection control against pandemics costs society.

## V. IRREVERSIBLE COST FOR DELAYING MEASURES

Now, we will show the implications of economic irreversibility based on the effect of delaying measures against pandemics. We compare the two processes having the same initial and final states (infected population)  $I_0$ , in which only the swiftness of the pandemic control is different.

Process 1) Do not perform infection control initially or perform small intervention at  $t = 0$  with  $R_t = R_a$ , in which  $1 < R_a \leq R_N$ , until some critical time ( $t = t_a$ ) just before serious problems such as the crash of medical capacity arise. Then, infection control is performed at  $t = t_a$  to achieve a constant  $R_t < 1$  to decrease  $I(t)$  back to  $I_0$ . This process is similar to the combined process of Stages 1 and 2 in Figure 2. However, the choice of  $R(t)$  before and after  $t = t_a$  is arbitrary.

Process 2) Perform infection control to achieve  $R_t = 1$  immediately at  $t = 0$ .

Here, we assume  $R_N > 1$  for both processes.

The advantage of Process 1 is that there is no or small intervention cost  $C(R_a) < C(1)$  between  $t = 0$  and  $t = t_a$ . Compared with the decision to immediately take measure  $R_t = 1$  (Process 2), this saves intervention costs between  $t = 0$  and  $t_a$ :

$$\int_0^{t_a} [C(1) - C(R_a)] dt. \quad (29)$$

Thus, it is the matter of whether saving of the intervention cost (Eq. (29) at  $t = t_a$ ) remains positive even at the final stage  $t = t_a + t_b$  when the state returns to its initial state  $I_0$ . Thus, we calculate the average intervention cost of Process 1,  $\langle C(R_t) \rangle_{\text{delay}}$ , during the period from  $t = 0$  to  $t = t_a + t_b$ . From Eq. (14), the state of  $I(t)$  at  $t = t_a$  is  $I(t_a) = I_0 e^{\gamma t_a \Delta_a}$ , where  $\Delta_a = R_a - 1$ . We assume that  $I(t)$  returns to  $I_0$  at  $t = t_a + t_b$ , and  $R_t = R_b = 1 - \Delta_b$  ( $0 < \Delta_b < 1$ ) for  $t_a < t \leq t_a + t_b$ . Then, we have  $I(t_a + t_b) = I(t_a) e^{-\gamma t_b \Delta_b}$ . As  $I(t_a + t_b) = I_0$ , we obtained the equality

$$t_a \Delta_a = t_b \Delta_b. \quad (30)$$



Then, the average intervention cost between  $t = 0$  and  $t = t_a + t_b$  is written as

$$\langle C(R_t) \rangle_{\text{delay}} = \frac{t_a}{t_a + t_b} C(1 + \Delta_a) + \frac{t_b}{t_a + t_b} C(1 - \Delta_b). \quad (31)$$

From Eqs. (25) and (26), Eq. (31) satisfies the following condition:

$$\langle C(R_t) \rangle_{\text{delay}} > \frac{t_a}{t_a + t_b} \left[ C(1) + \left. \frac{dC}{dR_t} \right|_{R_t=1} \Delta_a \right] + \frac{t_b}{t_a + t_b} \left[ C(1) - \left. \frac{dC}{dR_t} \right|_{R_t=1} \Delta_b \right]. \quad (32)$$

Using Eq. (30), the right-hand side of Eq. (32) equals  $C(1)$ . Thus, we obtain

$$\langle C(R_t) \rangle_{\text{delay}} > C(1). \quad (33)$$

The right-hand side is the average intervention cost of Process 2. The average intervention cost  $\langle C(R_t) \rangle_{\text{delay}}$  in the delaying measure (Process 1) is found to be higher than that for a stationary infection state (Process 2). The inequality has universality because Eq. (33) holds for any process with linear functions with parameters  $\Delta_a$  and  $\Delta_b$ . Furthermore, because any integrable function can be decomposed into a set of linear functions with arbitrary precision, Eq. (33) holds for any process of integrable  $R(t)$  on the condition that the variable of state  $I(t)$  returns to its initial state.

Apparently, the infection cost satisfies the similar inequality as above:

$$\langle M(I(R_t)) \rangle_{\text{delay}} > M(I(1)), \quad (34)$$

as the average infected population is higher in the delaying measure (Process 1) than in a stationary infected population with  $R_t = 1$ . The results show that a society with a delaying measure must pay more intervention and infection costs during the process until state  $I(t)$  returns to its original state, even if it temporarily saves an intervention cost. In other words, once the infected population increases, the society cannot return to the previous lower infection state without paying extra costs in comparison with keeping a stationary state (see Figure 5). An increase in the infected population always results in economic irreversibility in pandemics, except for the vicinity of the infection peak. The universal result of the model is again independent of the details of the system.

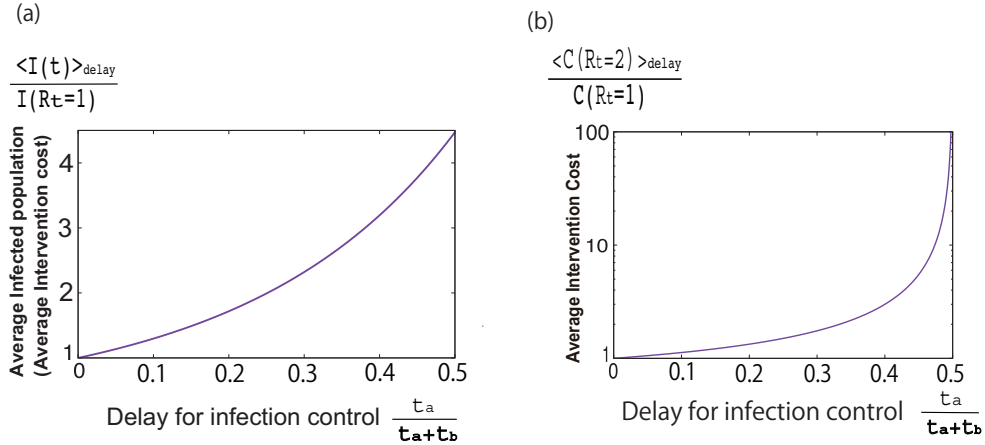


FIG. 5. Delayed measures result in an increase in the infected population and intervention costs.

The vertical axis is normalized by the (a) average infected population and (b) average intervention cost for the stationary state with  $R_t = 1$ . We assume the basic reproduction number  $R_N = 2$  and use the model of Figure 1 for the intervention cost  $C(R_t)$ , where the parameters  $\gamma = \Delta_a = 1$  and  $t_a + t_b = 5$ . The costs rapidly increase as the delay time for infection control increases. After the critical delay time,  $t_a = 5/2$  in this model (corresponding to 0.5 in the horizontal axis of the figures), the system cannot return to the original infected population  $I(t = 0)$  within the period,  $t_a + t_b = 5$ .

## VI. DISCUSSION AND CONCLUSION

This study theoretically analyzed the fundamental structure of economic irreversibility in infection control process during the infection-spreading phase. Delaying measures against the spread of infection results in cost increases, in which sets of lockdown and recurrence are the extreme example. Once the state variable  $I(t)$  is increased, the system is irreversible because it cannot return to the previous low-infection state without extra expenditures compared with keeping the stationary state of low infection. These general results contradict the naive idea that infection control always results in economic damage.

The merit of keeping the infected population constant has been previously discussed by Rowthorn [1], who stated, “The most robust conclusion is that, if a relatively inexpensive way can be found to reduce the net reproduction ratio to  $r = 1$ , that is, the policy to aim for in the medium term.” His numerical finding is consistent with our analytical result. It should be noted that the present results, by themselves, cannot show the level to which the society should decrease the infected population. Additionally, our analysis is restricted to a principal part of the pandemic, namely, the infection-spreading phase. These are the limitations of our study.

The validity of the present study is subject to assumptions of the methodology. In addition to the conventional methodological assumptions of a homogeneous mixing of the infected and susceptible populations [18] and constant rates [10], we made two principal assumptions:

1. The intervention cost depends on the effective reproduction number  $R_t$ , and its cost function  $C(R_t)$  is concave, as in Eq. (4).
2. The epidemic is in the infection-spreading phase and thus increases and decreases in the infected population while obeying exponential dynamics, as in Eq. (14).

The first assumption is the same as that in previous research [1, 5] through the relation  $R_t = R_N(1 - q(t))$ , which is intuitive, as shown in the section II “Formulation with CBA.” The exponential dynamics in the second assumption is a common feature of pandemics, as clearly illustrated in Appendix A. This feature is intuitively understandable, as infectability in pandemics is generally characterized by the reproduction number. The results are not restricted to the specific modelling but are general features in most pandemics, as long as the infection-spreading phase is expected to last longer than the time scale of variation of the infected population.

Our study does not offer concrete cost values such as the conventional CBA. However, the present result reveals the universal structure of the costs, which is independent of the concrete functional forms. The universality found in this study is similar to thermodynamics [19]. The theory of thermodynamics alone does not reveal the physical quantity of a system. However, it provides a quantitative relationship among physical variables and shows physical irreversibility. Physical irreversibility is similar to the present result that an increase in the infected population is economically irreversible.

Irreversibility of thermodynamics is caused by the deviation from thermal equilibrium. Carnot’s cycle is known as a reversible thermodynamics process, which converts thermal energy into mechanical energy at maximum efficiency [19]. This is analogous to the CBA in the sense that the CBA evaluates the efficiency of the conversion from social intervention cost to a benefit (decrease in the infected population in the present case). Optimal energy conversion is available in Carnot’s cycle because the cycle is at equilibrium, and, thus there is no entropy production. In a non-equilibrium stationary state, it requires a finite cost to keep the system stationary [20, 21], in which the efficiency of energy conversion is different from that at equilibrium. However, even if the system is out of equilibrium, the efficiency of energy conversion [22] and an equality on irreversible work [23] can be analytically discussed using the concepts and methodology of thermodynamics and statistical mechanics. The present system corresponds to a nonequilibrium, even in the stationary state of a constant infected population, because stationarity is maintained by spending the infection control cost, with  $C(R_t = 1) > 0$  to inhibit an increase in the infected population. Therefore, the application of concepts and methodology of nonequilibrium thermodynamics into the CBA would be interesting [24] because economic irreversibility [25–27] exists and has universality, as shown here.

Our analysis in the infection-spreading phase explicitly showed that the increased state is economically irreversible once the infected population increases, which is a robust result. This result is not only applicable to COVID-19 pandemic and whether or not “herd immunity” exists [11, 12]. To the best of our knowledge, this is the first analytical study on economic efficiency during pandemic control. The result may provide guiding principles for infection control during pandemics, as thermodynamics gives several guiding principles for the nature and industries. However, the following question has not yet been clarified by our study: “To which level we should decrease infected population?” This question asks whether we should aim at the eradication of infection. Thus, analytical studies that find conditions that determine the most effective pandemic control are important and a challenge for the future.

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## Appendix A: ROBUSTNESS OF EXPONENTIAL GROWTH IN AN OUTBREAK (INFECTION-SPREADING) PHASE

To show the universality of our theoretical methodology, which focuses on the infection-spreading phase (outbreak phase), and that of the results, we illustrate the dynamics of other pandemic models: the susceptible-infected-susceptible (SIS) and susceptible-infected-recovered-susceptible (SIRS) models. These two models correspond to medical conditions different from the SIR model.

### 1. SIS model

This model assumes that infected persons do not have acquired immunity. Thus, the infected persons will once again become susceptible persons.

$$\frac{dS(t)}{dt} = -\beta S(t)I(t) + \gamma I(t), \quad (\text{A1})$$

$$\frac{dI(t)}{dt} = \beta S(t)I(t) - \gamma I(t), \quad (\text{A2})$$

where  $\beta$  and  $\gamma$  are infection and recovery (in this case, to the susceptible state) rates, respectively. The sum of the two population ratios remains constant:

$$S(t) + I(t) = 1. \quad (\text{A3})$$

### 2. SIRS model

In this model, the infected persons obtain acquired immunity temporarily but again become susceptible persons later.

$$\frac{dS(t)}{dt} = -\beta S(t)I(t) + h\hat{R}_{\text{rec}}(t), \quad (\text{A4})$$

$$\frac{dI(t)}{dt} = \beta S(t)I(t) - \gamma I(t), \quad (\text{A5})$$

$$\frac{d\hat{R}_{\text{rec}}(t)}{dt} = \gamma I(t) - h\hat{R}_{\text{rec}}(t), \quad (\text{A6})$$

where  $h$  is the rate of losing the temporarily acquired immunity. The sum of the three population ratios remains constant:

$$S(t) + I(t) + \hat{R}_{\text{rec}}(t) = 1. \quad (\text{A7})$$

### 3. Confirmation

In Figure 6, it is confirmed that exponential dynamics in outbreak phases are common even for different pandemic systems. This means that the results of this study, which assume that the dynamics are governed by the reproduction number, can be applied for any pandemic system that obeys exponential dynamics in outbreak phases. The present results have universality in the sense that they are independent of the details of the specific pandemic.

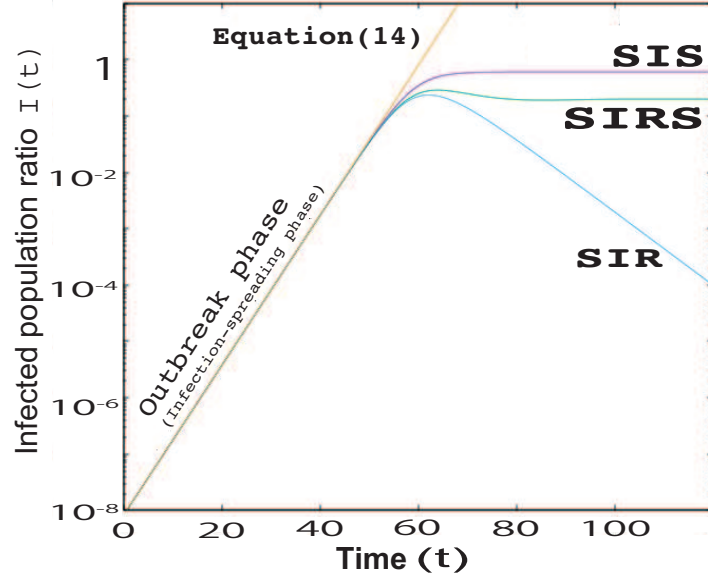


FIG. 6. The dynamics of three pandemic models (susceptible-infected-recovered (SIR), susceptible-infected-susceptible (SIS), and susceptible-infected-recovered-susceptible (SIRS) models) with those of our theoretical assumptions are shown. All four models with the same basic reproduction number are shown to be precisely the same in their outbreak phases. This is because the effective reproduction number is the only index that characterizes the pandemic dynamics of the outbreak phase. Therefore, our methodology and results are not restricted to the specific model but are applicable to any pandemic in which the effective reproduction number characterizes the dynamics of outbreak phases. Here, we used  $\beta = 0.51$ ,  $\gamma = 0.204$ , and  $h = 0.1$ , which correspond to the basic reproduction number  $R_0 = 2.5$ . Numerical calculations are performed using the Euler method, in which the initial values are as follows: Total population  $N = 1.2 \times 10^8 + 1$ ,  $S(0) = 1.2 \times 10^8/N$ ,  $I(0) = 1/N$ ,  $\hat{R}_{\text{rec}}(0) = 0/N$  ( $\hat{R}_{\text{rec}}$  is for the SIR and SIRS models only).

## Figures

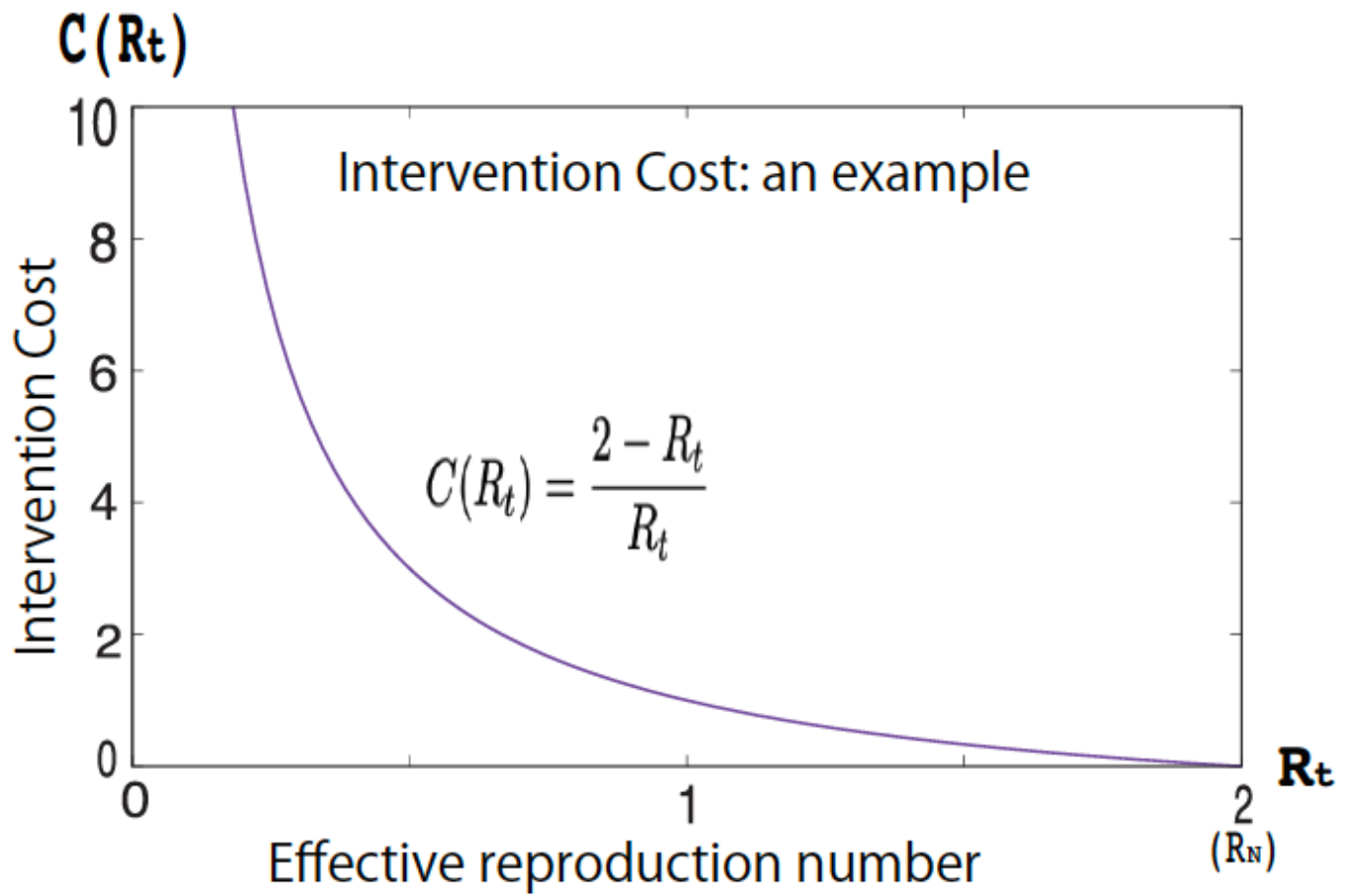
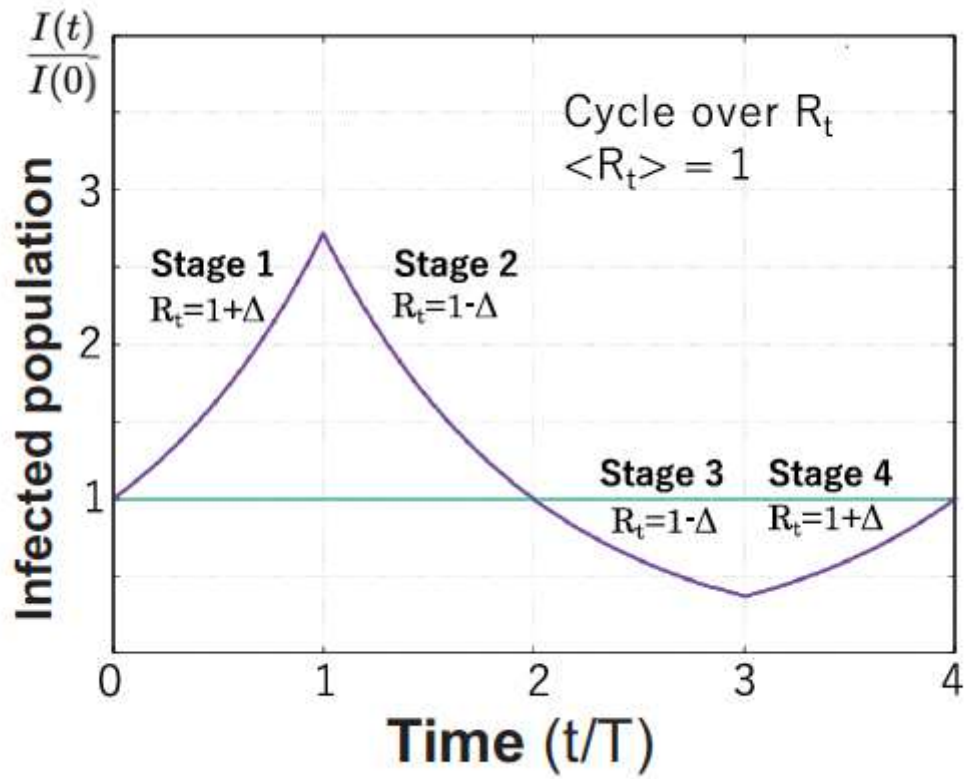


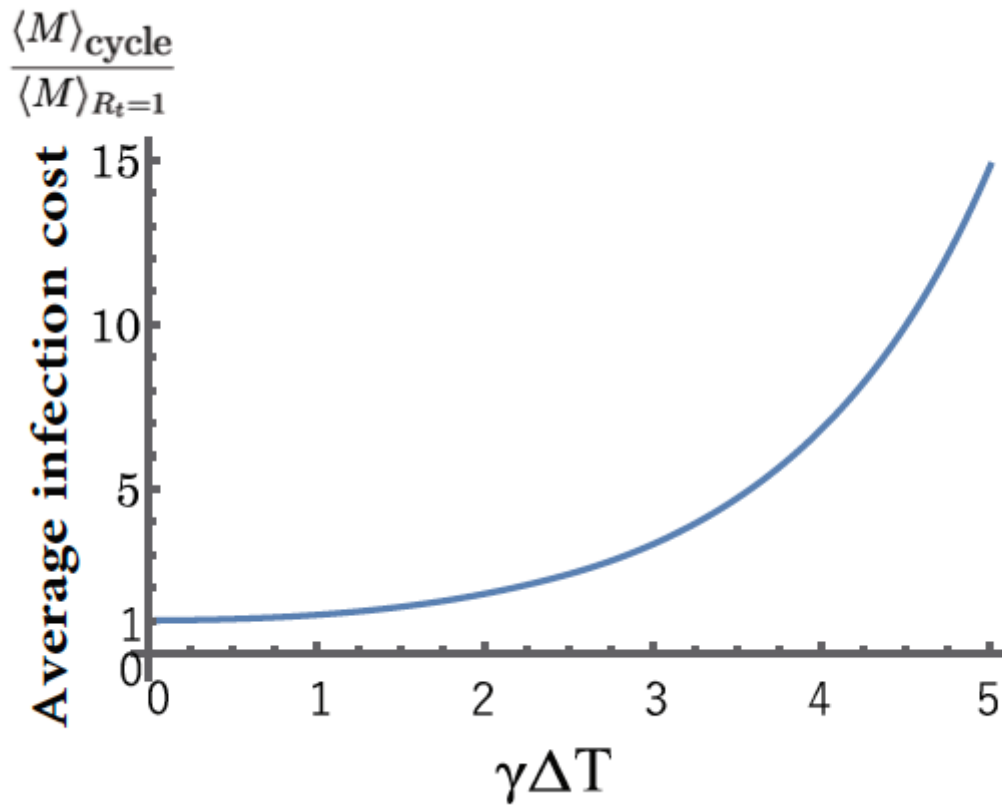
Figure 1

An example of intervention cost  $C$ . Here  $R_N = 2$ .



**Figure 2**

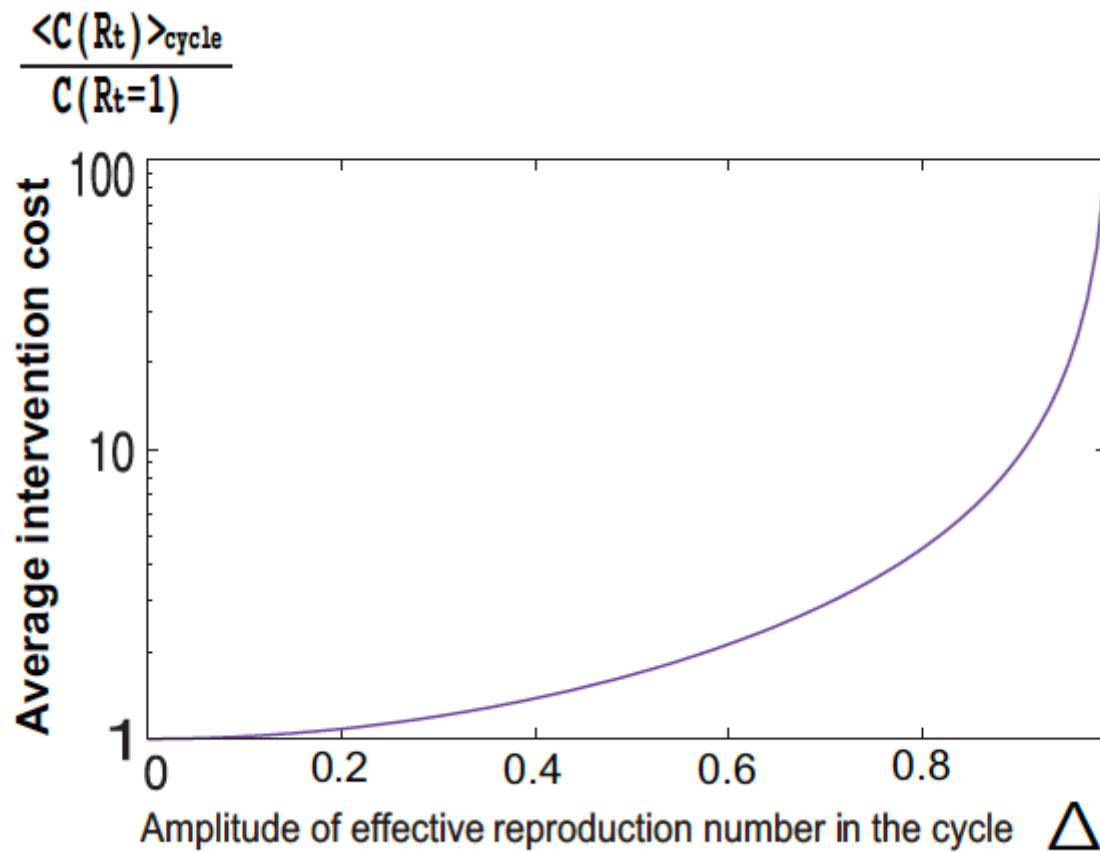
Trace of infected population during the cyclic process of infection control. It is shown that the infected population is also cyclic and returns to the initial state at the end of the cycle. The average infected population  $\bar{I}(t)$  over the cycle is larger than that for keeping the infected population stationary. Here, we use  $\gamma\Delta = 1$  in Eq.(15).



**Figure 3**

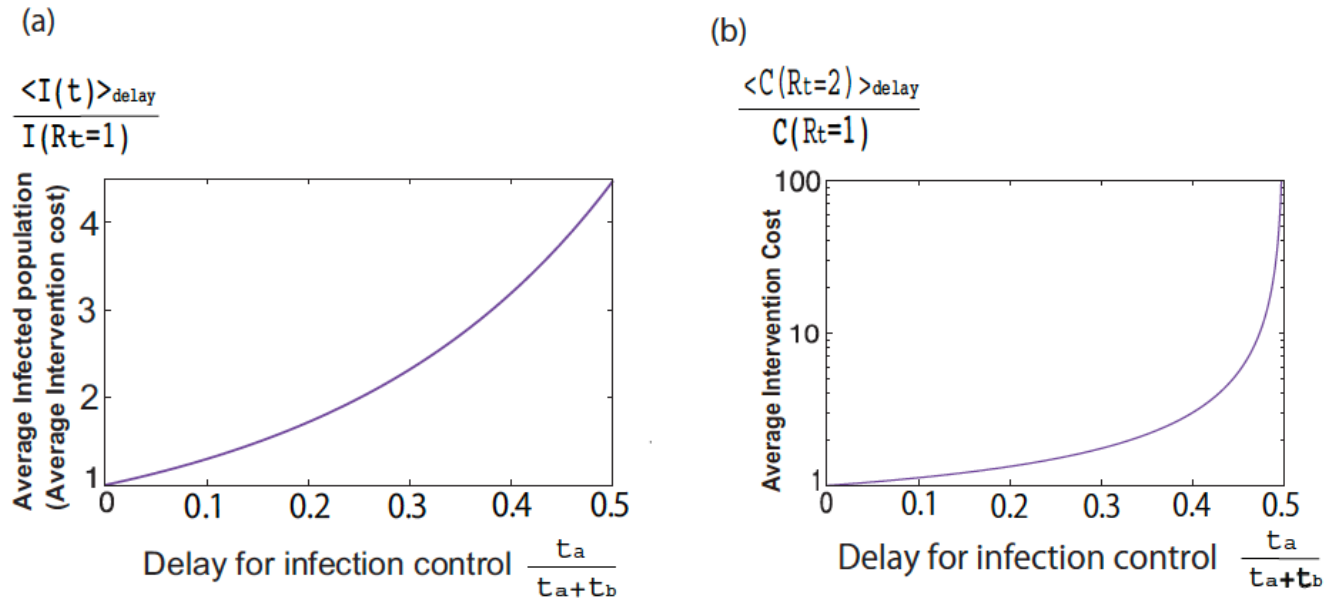
Large oscillation of intervention results in large infection cost. The average infection cost,  $\langle M(I(t)) \rangle$ , increases monotonically and exponentially as the amplitude of  $R_t$  in the cycle  $\Delta$  increases. The vertical axis is normalized by the average infection cost for the stationary state with  $R_t = 1$ , having an average effective reproduction number equal to that of the cycle. As the state variable  $I(t)$  returns to its initial state in the cycle, the increase in average infection cost is irreversible.





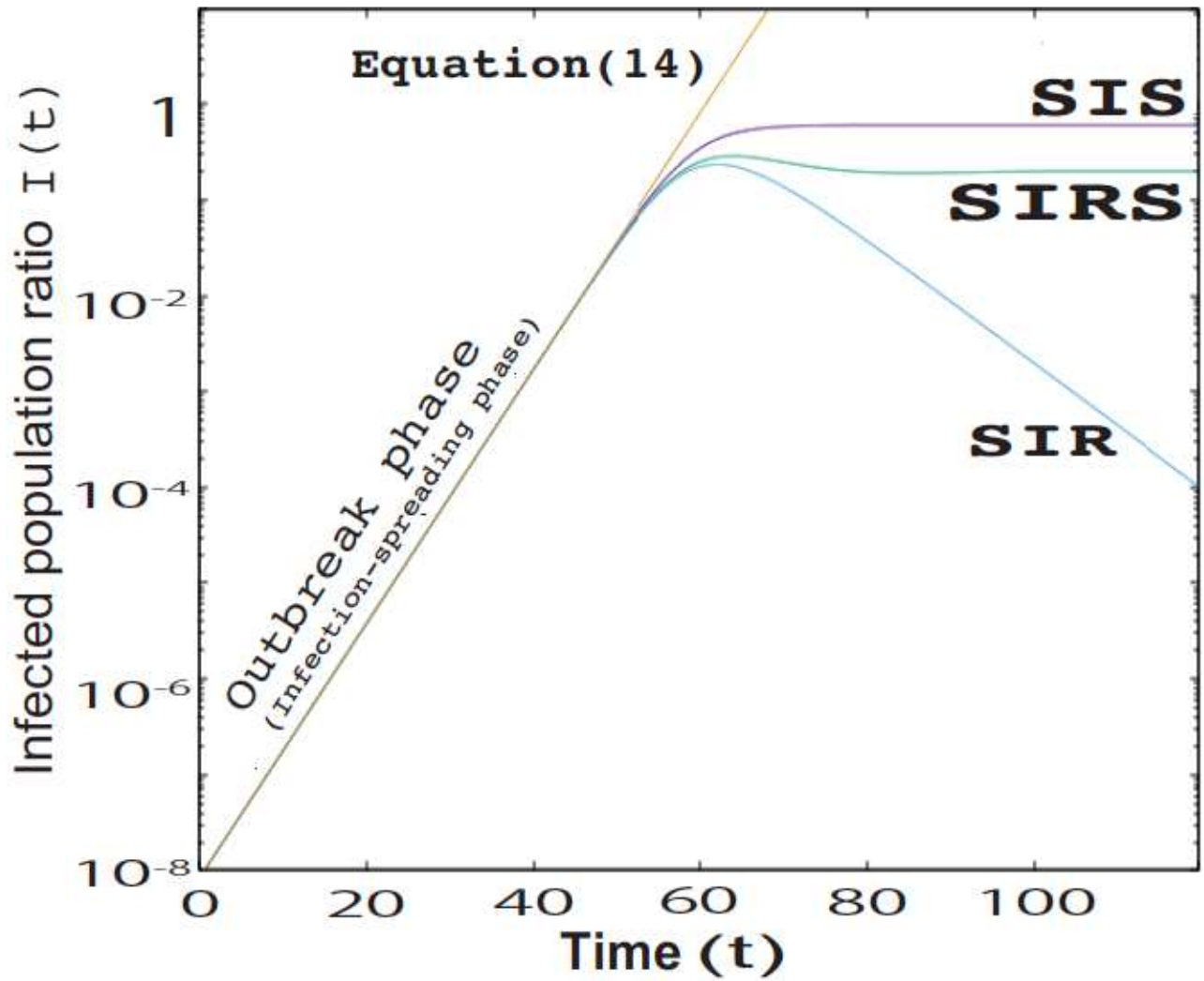
**Figure 4**

Large oscillation of intervention also results in a large intervention cost. The average intervention cost  $\langle C(R_t) \rangle$  increases exponentially as the amplitude of  $R_t$  in the cycle  $\Delta$  increases. The vertical axis is normalized by the average intervention cost for the stationary state with  $R_t = 1$ , having an average effective reproduction number equal to that of the cycle. We use  $R_N = 2$  and  $C(R_t)$  of Figure 1. The increase in average intervention cost in the cycle does not contribute to the benefit (decrease in average infection cost) at all, as Figure 3 shows.



**Figure 5**

Delayed measures result in an increase in the infected population and intervention costs. The vertical axis is normalized by the (a) average infected population and (b) average intervention cost for the stationary state with  $R_t = 1$ . We assume the basic reproduction number  $R_N = 2$  and use the model of Figure 1 for the intervention cost  $C(R_t)$ , where the parameters  $\gamma = \Delta a = 1$  and  $t_a + t_b = 5$ . The costs rapidly increase as the delay time for infection control increases. After the critical delay time,  $t_a = 5/2$  in this model (corresponding to 0.5 in the horizontal axis of the figures), the system cannot return to the original infected population  $I(t = 0)$  within the period,  $t_a + t_b = 5$ .



**Figure 6**

The dynamics of three pandemic models (susceptible-infected-recovered (SIR), susceptible-infected-susceptible (SIS), and susceptible-infected-recovered-susceptible (SIRS) models) with those of our theoretical assumptions are shown. All four models with the same basic reproduction number are shown to be precisely the same in their outbreak phases. This is because the effective reproduction number is the only index that characterizes the pandemic dynamics of the outbreak phase. Therefore, our methodology and results are not restricted to the specific model but are applicable to any pandemic in which the effective reproduction number characterizes the dynamics of outbreak phases. Here, we used  $\beta = 0.51$ ,  $\gamma = 0.204$ , and  $h = 0.1$ , which correspond to the basic reproduction number  $R_0 = 2.5$ . Numerical calculations are performed using the Euler method, in which the initial values are as follows: Total population  $N = 1.2 \times 10^8 + 1$ ,  $S(0) = 1.2 \times 10^8 / N$ ,  $I(0) = 1/N$ ,  $\hat{R}_{rec}(0) = 0/N$  ( $\hat{R}_{rec}$  is for the SIR and SIRS models only).